بخشی از دوره مدیریت پروژه براساس PMBOK

ابزارها و تکنیکهای مدیریت پروژه در یک نگاه

Project Management Tools & Techniques

Based On PMBOK 6th Edition

Part 1- Introduction

TOOLS AND TECHNIQUES (PMBOK® GUIDE - SIXTH EDITION)

Data Gathering Tools and Techniques

Data Analysis Tools and Techniques

Data Representation Tools and Techniques

Decision-Making Tools and Techniques

Communication Skills Tools and Techniques

Interpersonal and Team Skills Tools and Techniques

Ungrouped Tools and Techniques

- Used to collect data and information from a variety of sources.
- There are nine data gathering tools and techniques.
- Used to organize, assess, and evaluate data and information.
- There are 27 data analysis tools and techniques.
- Used to show graphic representations or other methods used to convey data and information.
- There are 15 data representation tools and techniques.
- Used to select a course of action from different alternatives.
- There are two decision-making tools and techniques.
- Used to transfer information between stakeholders.
- There are two communication skills tools and techniques.
- Used to effectively lead and interact with team members and other stakeholders.
- There are 17 interpersonal and team skills tools and techniques.
- There are 59 ungrouped tools and techniques.

DATA GATHERING TOOLS AND TECHNIQUES

Check sheets Benchmarking Brainstorming Checklists **Interviews** Focus groups Market Questionnaires **Statistical** and surveys sampling research

DATA ANALYSIS TOOLS AND TECHNIQUES (1/2)

Assessment of **Assumption Alternatives** other risk and constraint Cost of quality analysis analysis parameters **Cost-benefit Decision tree** Earned value **Document** analysis analysis analysis analysis Iteration Influence Make-or-buy Performance burndown analysis diagrams reviews chart

PMBOK® Guide
Sixth Edition

Process analysis

DATA ANALYSIS TOOLS AND TECHNIQUES (2/2)

Risk data **Proposal** Regression quality Reserve evaluation analysis assessment Risk probability Root cause Sensitivity Simulation and impact analysis analysis assessment **Technical** Stakeholder **SWOT** analysis Trend analysis performance analysis analysis What-if **Variance** scenario analysis analysis

DATA REPRESENTATION TOOLS AND TECHNIQUES

Cause-and-effect **Affinity diagrams Control charts Flowcharts** diagrams Hierarchical Logical data Histograms Matrix diagrams model charts Matrix-based **Probability and** Mind mapping **Scatter diagrams** impact matrix charts Stakeholder Stakeholder **Text-oriented** engagement mapping/ assessment formats representation matrix

DECISION-MAKING TOOLS AND TECHNIQUES & COMMUNICATION SKILLS TOOLS AND TECHNIQUES

Decision-Making Tools and Techniques

- Multi-criteria decision analysis
- Voting

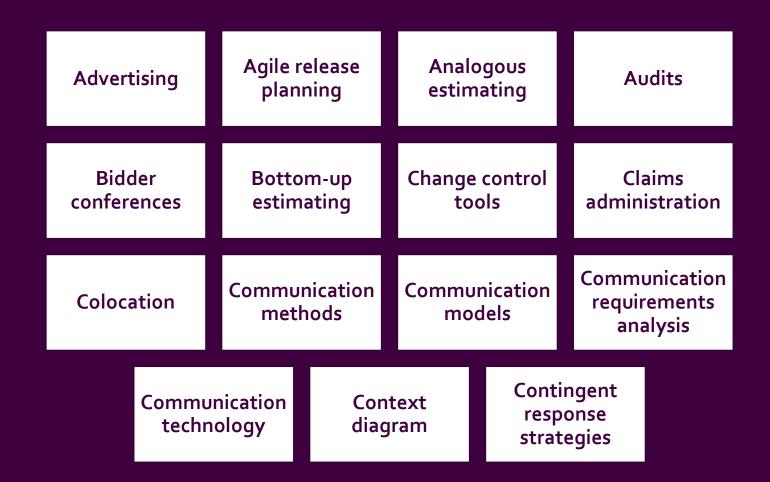
Communication Skills Tools and Techniques

- Feedback
- Presentations

INTERPERSONAL AND TEAM SKILLS TOOLS AND TECHNIQUES



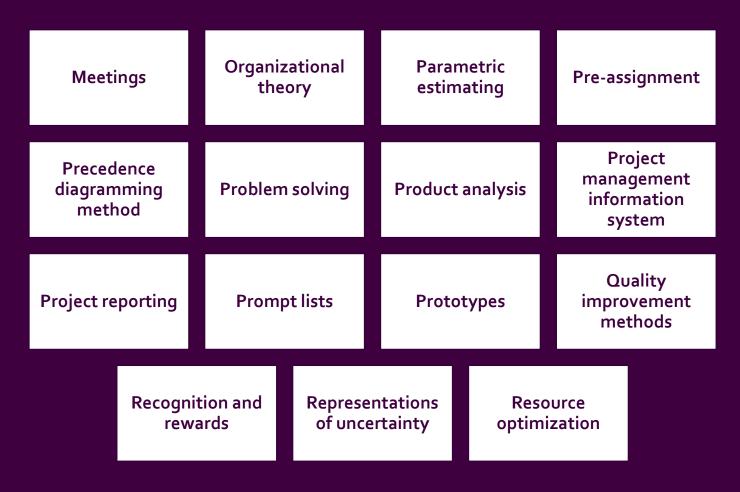
UNGROUPED TOOLS AND TECHNIQUES (1/4)



UNGROUPED TOOLS AND TECHNIQUES (2/4)



UNGROUPED TOOLS AND TECHNIQUES (3/4)



UNGROUPED TOOLS AND TECHNIQUES (4/4)

Schedule Risk Rolling wave Schedule network categorization planning compression analysis **Strategies for** Source Strategies for Strategies for overall project selection opportunities threats analysis risk Test and To-complete Three-point Testing/product performance inspection evaluations estimating planning index **Training** Virtual teams

معرفی و تماس

- مزدک عبائی
- حمشاور و دستیار رییس هیات مدیره شرکت کیسون
- حمشاور و مدرس مدیریت پروژه و مدیریت قراردادها
- مدیر سابق PMO در شرکت های کیسون و مهاب قدس
- طمدير سابق دفتر هماهنگى خدمات مديريت شركت سابير
- طمدیر سابق برنامه ریزی و تعالی سازمانی شرکت تهران جنوب
 - ≪دارای گواهینامههای PMI-PMP و PMI-PBA
 - کارشناس ارشد مهندسی و مدیریت ساخت (دانشگاه تهران)
 - حكارشناس مهندسى عمران (دانشگاه صنعتی شریف)
- حسابقه تدریس در بیش از ۱۹۰ دوره و کارگاه آموزشی در زمینههای مدیریت پروژه و مهندسیارزش پروژه و مهندسیارزش

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